



Regional Development Australia Kimberley Annual Report

1 July 2020 – 30 June 2021



An Australian Government Initiative



Regional
Development
Australia
KIMBERLEY

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Acknowledgement of Country

The Board and staff of Regional Development Australia (RDA) Kimberley acknowledges the traditional owners and custodians of country throughout the Kimberley and acknowledge their continuing connection to land, waters, and community. We pay our respects to the people, cultures, and the elders past, present and emerging.



From the Chair

This report notes the achievements and outcomes of RDA Kimberley's activities for 2020-21 in accordance with the funding agreement with the Australian Government Department of Infrastructure, Transport, Cities and Regional Development (DITRDC).

It is my privilege to continue to serve as Chair and I thank Hon Nola Marino MP, Assistant Minister for Regional Development and Territories, for announcing my term extension to 2025. RDA Kimberley has maintained our 1.5 FTE staffing level. During 2020-21 the Executive Officer position was restructured to Director Regional Development. In closing the financial year, RDA Kimberley farewells and thanks Danelle Dowding for her years of service and contribution to the organisation; and welcomes Janine Hatch to the Director role.

*Leading the 'Business in the Kimberley' (2020) report has consolidated RDA Kimberley's understanding of opportunities and challenges facing the region. This is also aided by our **id.Economy** data platform and regional information from our strong networks. The Kimberley faces socio-economic disadvantage; lack of critical population mass; high cost of living and business; and limited supply chain and telecommunications integration. Through building partnerships and economies of scale, many regional based organisations are striving to further the Kimberley's human capital and economic development. The Kimberley possess rich natural and cultural assets; internationally recognised tourism sector; improving transport infrastructure to external markets; and diversification opportunities associated with value-add agriculture and pastoral enterprises.*

We continue to move around the vast Kimberley working with our local stakeholders. While ongoing interstate border controls associated with COVID-19 are disrupting our ability to have face-to-face time in Canberra, we are representing our region through digital means at every opportunity.

Today's challenge for all levels of government is to create policy and programs that overcome regional barriers; enabling industry and communities to harness the natural assets of land and people to create a bright and sustainable future for the Kimberley.

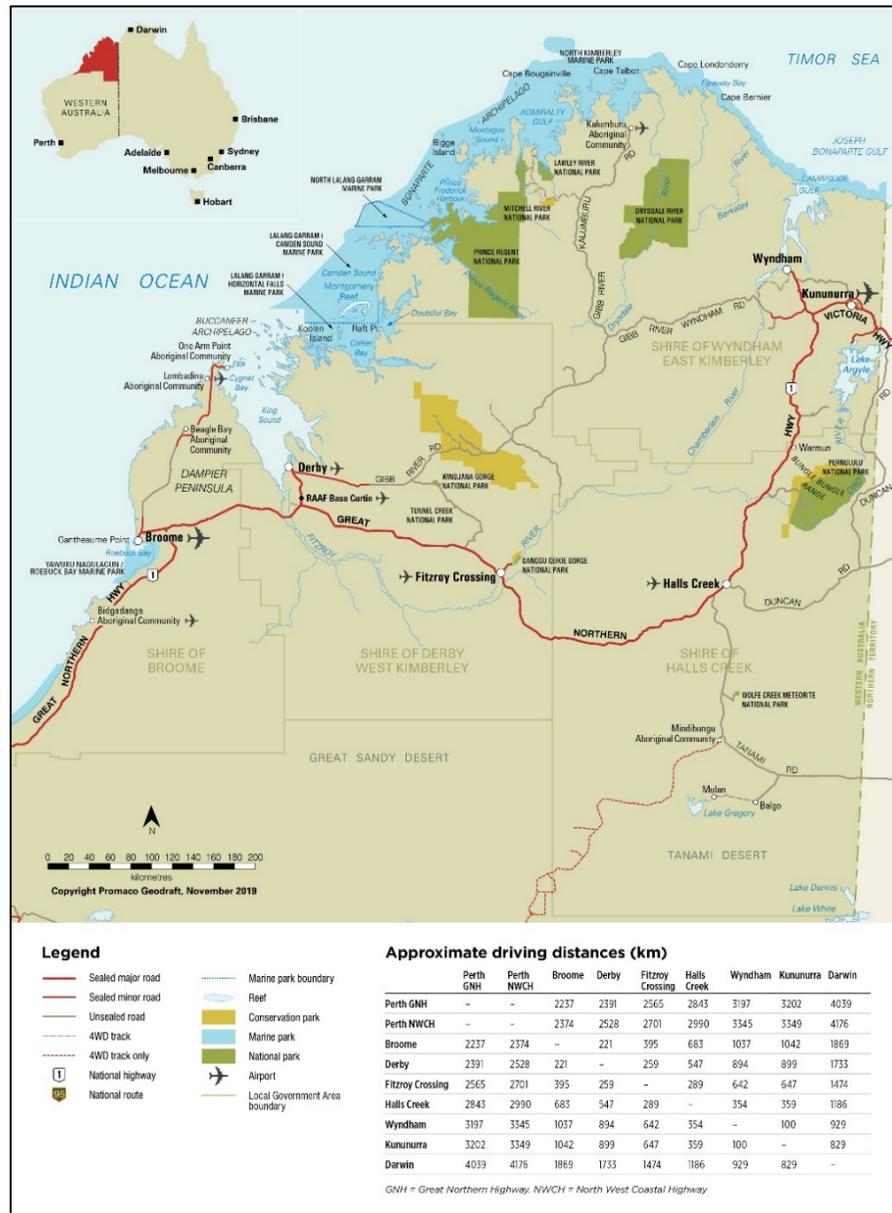
I thank the RDA Kimberley Board and Staff for your time, input, and efforts over 2020-21 and look forward to our continued work in advocating for the region as we enter in the new financial year.



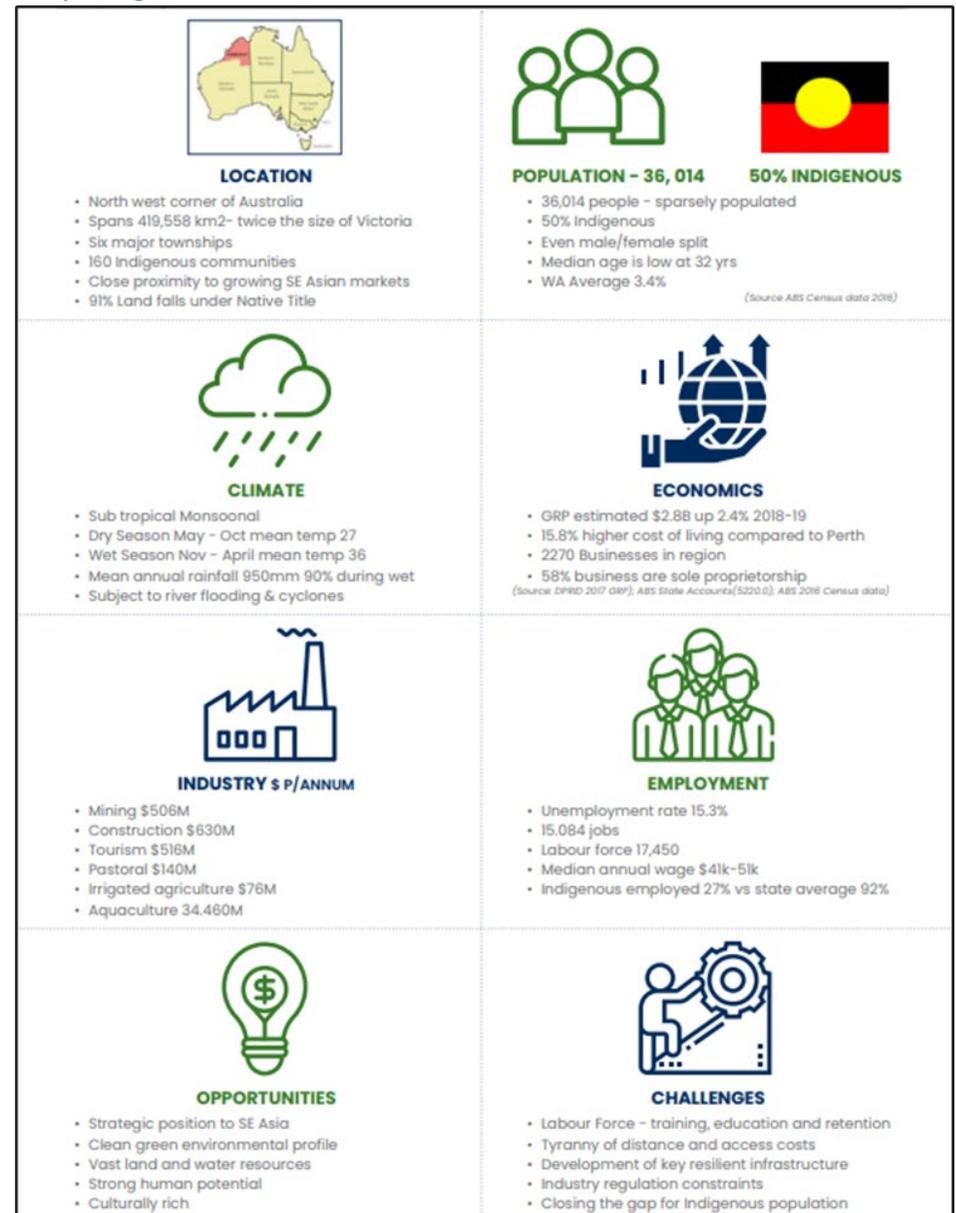
ELSIA ARCHER OAM
CHAIR
REGIONAL DEVELOPMENT AUSTRALIA KIMBERLEY



Map of the Kimberley



Key Insights



Regional Development Australia Charter

STRONG, CONFIDENT AND VIBRANT REGIONS

Regional Development Australia (RDA) is a national network of Committees made up of local leaders who work with all levels of government, business and community groups to support the economic development of their regions.

RDA Committees have an active and facilitative role in their communities with a clear focus on growing strong and confident regional economies that harness their competitive advantages, seize economic opportunities and attract investment.

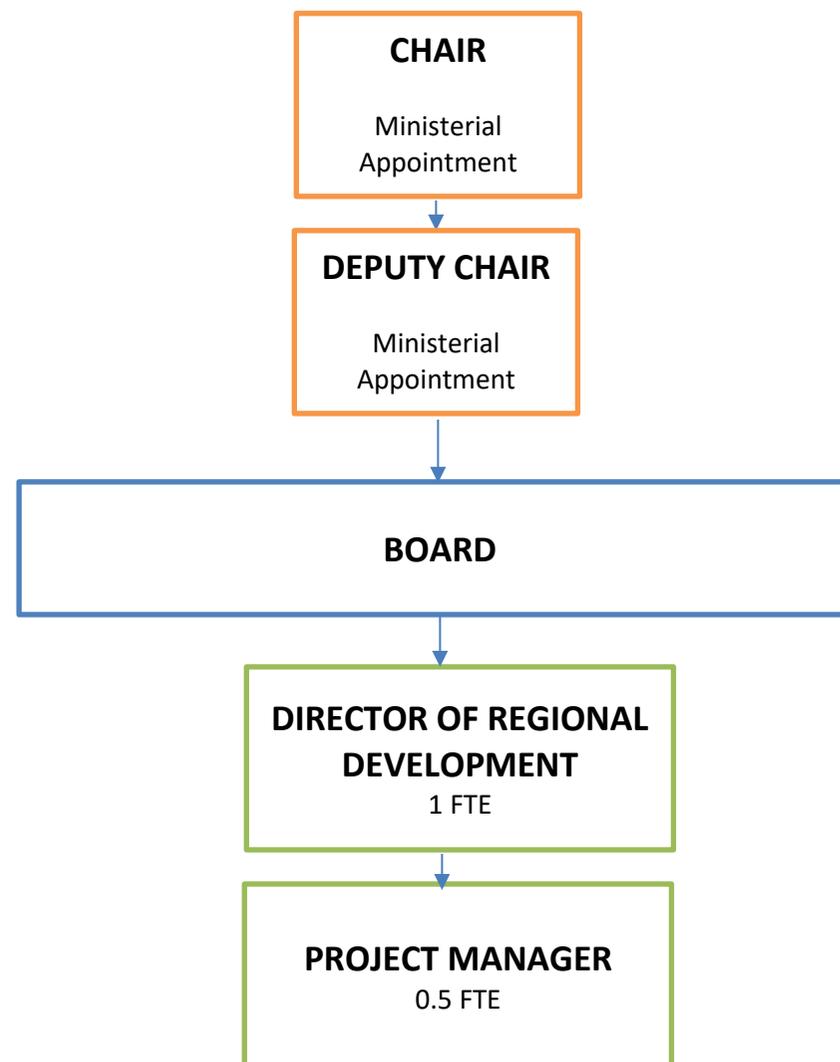
Collaborating with other RDA Committees, all levels of government, and the private sector, RDA Committees will:

- Facilitate regional economic development outcomes, investment, local procurement and jobs.
- Promote greater regional awareness of and engagement with Australian Government policies, grant programs and research.
- Improve Commonwealth regional policy making by providing intelligence and evidence-based advice to the Australian Government on regional development issues.
- Co-ordinate the development of a strategic regional plan, or work with suitable existing regional plans that will align with the Commonwealth's regional priorities.

Hon Nola Marino MP
Assistant Minister for Regional Development and Territories

28 October 2020

Organisational Structure



Board and Staff



Elsia Archer OAM, JP
Chair

Term end date: 30 June 2025

Elsia served for 27 years on Shire of Derby West Kimberley Council and was elected Shire President for six years. Elsia has held Board/Committee positions with the Kimberley Regional Group of Councils, WALGA State Council, Australia's North West Tourism, Kimberley Small Business Support, Regional Development Council, Kimberley Development Commission (**KDC**), and Road Wise.



Natasha Aristei
Board Member

Term end date: 9 June 2026
(Commenced 9 June 2021)

Natasha is a small business owner and brings significant enterprise organisational skills and a passion for regional community sport and recreation to the RDAK Board. Currently, Natasha is the Vice President of the Broome Chamber of Commerce and Industry, Committee Member of the Water Corporation's Kimberley Community Grants Scheme, Board Member of Netball WA, and Treasurer for Broome Surf Life Saving Club.



Peter Stubbs
Deputy Chair

Term end date: 30 April 2023

Peter lives and works in Kununurra, Western Australia. He is Area Manager for Project Sea Dragon, an emerging world class Black Tiger Prawn project of national significance. Peter was previously Director for Major Projects with the State Government Department of Regional Development and Chief Executive Officer for the shires of Wyndham-East Kimberley and Moora.



Susan Bradley OAM, JP
Board Member

Term end date: 9 June 2026

Long term Kimberley resident, Susan Bradley has held many Board positions including the Chair of the KDC, Chair of the Ord Development Council, WA Councillor on the Northern Australian Development Council, Director of the Australian Maritime Safety Authority, Shire President of Wyndham-East Kimberley, President of the Kimberley Regional Group of Councils, and the Kimberley and Pilbara Cattlemen's Association.



Lynette Craig JP
Board Member

Term end date: 9 June 2026

Lynette arrived in Halls Creek as an Australian Inland Mission nurse and has worked as a nurse, hospital administrator and pastoralist. She currently resides and manages Sophie Downs Station, Halls Creek. Lynette served as a Councillor for the Shire of Halls Creek and held the President role for four years. Other past Board experience includes Vice Chair of the former Kimberley Area Consultative Committee and Board member of KDC.



Susan Murphy
Board Member

Term end date: 9 June 2026

Susan was born in Derby and has 28 years' experience as a State and Commonwealth Public Servant; much of that time in Executive and Senior Management positions. Susan has an extensive background in housing, youth, land, and welfare services and has long been an advocate for Aboriginal people, holding a series of advisory positions at local and state levels. Susan is CEO of Winun Ngari Aboriginal Corporation providing services to Derby and surrounding remote communities in the West Kimberley



Jodie Lynch
Board Member

Term end date: 30 June 2023

Jodie has a strong background in education, politics and the energy sector. As the current Retail and Community Manager with Horizon Power, she is based in Broome with a Kimberly footprint. Jodie chairs the Kimberley Ports Authority's Community Consultative Committee, is a Life Member of the Broome Surf Life Saving Club and was the inaugural Coordinator of the Aussie Hoops Basketball Program in Broome.



Michele Pucci
Board Member

Term end date: 30 June 2023

Michele is a long-term resident of the Kimberley and was a Shire of Wyndham East Kimberley Councillor for over seven years, including President for three years. She has extensive experience in strategic and regional planning and has held several regional positions including RDA Kimberley Chair, Board member of KDC, Vice Chair of the East Kimberley Chamber of Commerce and Industry, and Board member of Kimberley TAFE.



Garry Waldron
Treasurer

Term end date: 30 June 2023

Living in the Kimberley since 1986 Garry's background is predominately in education. Garry has worked with the Department of Education in Looma, Derby and Broome and also had roles with Notre Dame University and Panoramic Recourses in the East Kimberley. Now based in Broome, Garry has most recently worked with the WA Electoral Commission for the Kimberley region



Janine Hatch
Director

Commenced position: 19 April 2021

Janine's broad and high-level regional development expertise has been crafted through previous roles with the Department of Regional Development, the Wheatbelt and Peel Development Commissions, and most recently with the Shire of Broome. These roles have focused on facilitating private sector investment, grants management, business case development, and strategic planning. Through the RDAK role, Janine is passionate about working with businesses, communities and across all levels of Government to shape projects for collective and direct local impact.



Danelle Dowding
Executive Officer

Resigned from position: 30 April 2021

Danelle held the position of Executive Officer since March 2020, having previously held the role of Project Manager since 2015. She has a background in tourism and economic development with a demonstrated experience in marketing, communications, and project development. With a focus on training, education, investment, and business development, she is passionate about creating regional development opportunities.



Kim Brown
Project Manager

Kim moved to the Kimberley in 2016 and has over ten years' experience working in the tourism sector practicing across a variety of settings. Passionate about what the Kimberley has to offer, she holds a bachelor's degree in business and brings highly developed business skills including developing new business, creating and driving strategic and marketing plans, writing award submissions and revenue analysis.



Summary of Achievements 2020-21

We draw your attention to RDA Kimberley's summary of achievements for 2020-21 which have been driven by region-specific opportunities and challenges and delivered in partnership with our stakeholders.

Case studies have also been provided in the following section to profile three activities that RDA Kimberley led in 2020-21.

1. Facilitated delivery of the Kimberley Hospitality Jobs Connect course in Kununurra in May 2021 (**Case Study 1**).
2. Implementation of our Regional Data Program (**Case Study 2**).
3. Provision of COVID-19 funding support in partnership with the KDC for Visitor Centres and Chambers of Commerce and Industry in the Kimberley (**Case Study 3**).

4. Partnered with Agristart and South West Angels Investors to deliver the 'Broome Funding Reboot' workshop and 'Kimberley Connect' networking event for entrepreneurs and potential investors in September 2020.
5. Launched the free online Grant Writing Masterclass tool in August 2020.
6. Delivery of the free Kimberley Way Customer Service Training course in Broome, Derby and Fitzroy Crossing in October 2020.
7. Facilitated presentations from Department of Home Affairs in Kununurra in April 2021 to provide information on the Australian Government's Visa Options for Employing Workers in response to workforce shortages.
8. Collaborated to produce the Northern RDA Alliance's (**NRDAA**) *Strategy for Economic Recovery in Northern Australia* (November 2020) and *Response to the 5 Point Plan for Growing Northern Australia*.

RDA Kimberley's funding agreement with DITRDC directs our activity to contribute to meeting high-level outcomes and outputs. This is detailed in the Table of Outcomes section.

Case Study 1: Kimberley Hospitality Jobs Connect

Issue:

Like most regions in Australia, COVID-19 significantly impacted the East Kimberley's tourism and hospitality sector. The industry's reliance on backpacker and international workers is resulting in businesses experiencing major workforce shortages in 2020-21. This is despite high unemployment figures in the region, with the Shire of Wyndham-East Kimberley currently experiencing a 9.7 per cent unemployment rate.

To address this issue, RDA Kimberley in collaboration with Tourism WA and with support from South Regional and North Regional TAFEs, developed the Kimberley Hospitality Jobs Connect initiative.

Achievement (Output):

The Kimberley Hospitality Jobs Connect initiative seeks to upskill and encourage local residents to consider a job in the tourism and hospitality sector. The five-day free course was delivered in Kununurra in May 2021. The course featured:

- Masterclasses and offsite activities led by WA Food Ambassador Chef Don Hancey and guest presentations from local businesses
- Responsible Service of Alcohol (RSA) certificate
- Kimberley WA Customer Service certificate
- Introduction to barista (coffee making) skills
- Safe food handling techniques
- CV support / work readiness tips

Community Development Program (CDP) participants were encouraged to enrol through the wrap-around support provided by East Kimberley Job Pathways. Businesses with current job vacancies attended the final day of the course and also connected directly with participants who completed the course the following week.

Benefit (Outcome):

- 21 of the 30 originally registered trainees completed the program.
- 4 – 5 participants were expected to be working at the 2021 Kimberly Moon Experience Event.
- 10 participants gained employment.
- 6 participants still employed as of September 2021.

Tourism WA used this as a pilot project and secured further State Government funding to deliver five future courses, including two in Broome in October and November 2021. These will focus on ATAR and non-ATAR students.



Case Study 2: Regional Data Program

Issue:

The State Government’s Kimberley Regional Investment Blueprint is now six years old and access to data on a regional and local government level can be time consuming for regional stakeholders. The regional data program sought to build on the *Business in the Kimberley* report completed in 2019-20 and address the lack of up-to-date industry and economic information compiled at a regional level for the Kimberley.

Achievement (Output):

In partnership with the Kimberley’s four local governments, RDA Kimberley commissioned Economy ID to provide the Kimberley specific economic and community data platform to facilitate project planning and encourage business growth and investment to the region.

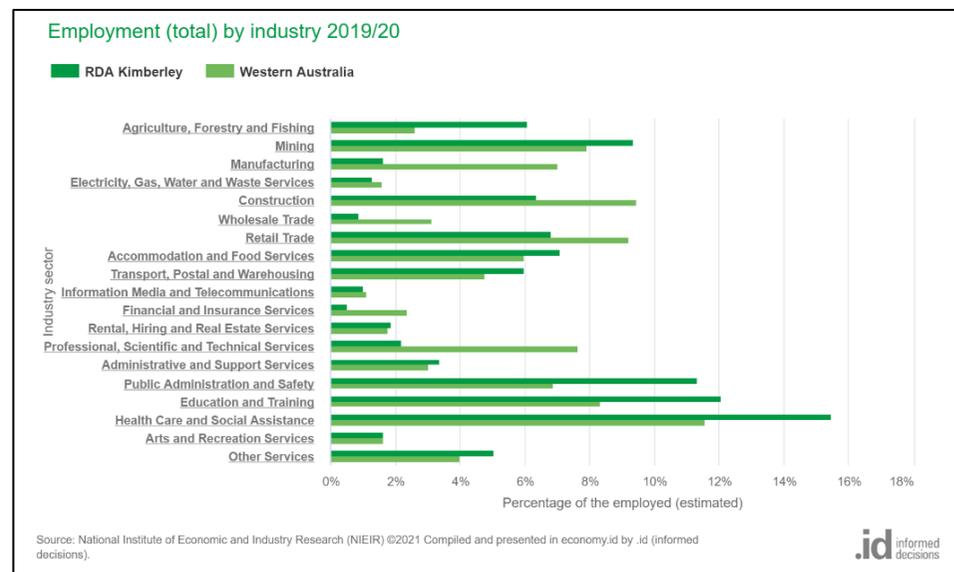
This platform is made publicly available via the RDA Kimberley website and is a free resource. It complements the addition of RDA Kimberley’s free online Funding and Grant Writing Masterclass which went live on the website in August 2020.

Benefit (Outcome):

Regional businesses, government, and not-for-profit organisations can make better informed, evidence-based decisions using the suite of online demographic and economic information software.

RDA Kimberley can also better assist individuals, organisations and community groups with the preparation and provision of professional business and statistical reports to assist with building business cases for project funding and/or grant applications.

This is a joint initiative by RDA Kimberley, Shire of Broome, Shire of Derby – West Kimberley, Shire of Halls Creek, and Shire of Wyndham – East Kimberley.



Learn How To Plan, Prepare & Write a Successful Grant or Funding Submission

The secrets to successful grant applications

Do you want to know the secrets of how to significantly increase your chances of securing grants and sponsorship for your organisation?

Do you want to learn the secrets of successful applications from an expert that has written and assessed thousands of grant application forms and assessment tools?

Want to start seeing more 'approvals' from your grant and funding applications?

If you are interested in securing more money for your organisation then this online workshop is for you.

Case Study 3: COVID-19 Funding for Visitor Centres and Chambers of Commerce and Industry in the Kimberley

Issue:

Visitor Centres and Chambers of Commerce and Industry in the Kimberley experienced resource constraints (including low revenue opportunities) and heightened pressure at the peak of the COVID-19 pandemic restrictions in Western Australia in 2020. Regional businesses and Government decision makers were looking to these peak bodies for up-to-date information on evolving COVID-19 measures, business support programs, and sector impacts.

Achievement (Output):

RDA Kimberley and KDC partnered to provide a joint support package assisting the Kimberley’s Visitor Centres and Chambers of Commerce and Industry. Funding was awarded in June 2020 for outcomes in 2020-21:

Organisation	RDAK	KDC	Total
Broome Visitor Centre	\$10,000	\$10,000	\$20,000
Derby Visitor Centre	\$10,000	\$10,000	\$20,000
Fitzroy Crossing Visitor Centre (Shire)		\$5,000	\$5,000
Halls Creek Visitor Centre (Shire)		\$5,000	\$5,000
Kununurra Visitor Centre	\$10,000	\$10,000	\$20,000
Broome Chamber of Commerce & Industry	\$10,000	\$10,000	\$20,000
Derby Chamber of Commerce & Industry	\$10,000	\$10,000	\$20,000
East Kimberley Chamber of Commerce & Industry	\$10,000	\$10,000	\$20,000
Total	\$60,000	\$70,000	\$130,000

Benefit (Outcome):

This one-off financial support contributed to these organisations continuing their valuable services during a challenging time. Providing advice, strong and informed sector advocacy and keeping the SME business sector (including tourist operators) connected has never been more important.

The funding also encouraged intra-regional collaboration to ensure common messaging and connection with the ‘Complex Task Team – Remote Aboriginal Communities’; Department of Biodiversity, Conservation, and Attractions; and Main Roads to keep abreast of changes to access roads, Aboriginal communities, and Kimberley attractions across the region as WA’s inter-regional borders opened for the 2020 tourist season.

The partnership approach with the KDC for this initiative demonstrated regional leadership and efficient use of resources to provide support at a better economy of scale for on-ground impact.



Table of Outcomes

OUTCOME THEME 1	Increased economic opportunities and investment in the Kimberley
OUTPUT i.	Identify economic development opportunities that leverage private and public sector investment in the Kimberley.
What did we do?	<ul style="list-style-type: none"> • Provided free economic and community data to stakeholders through the id.Economy platform and our Regional Data Program in partnership and financial co-contribution from Shire of Broome, Shire of Derby West Kimberley, Shire of Halls Creek, and Shire of Wyndham East Kimberley. • Offered Event and Project Impact Modelling reports and advice to regional stakeholders for project development, funding applications, and business cases. • Provided a support and advocacy role to organisations investigating new project investments in the Kimberley. • Advocated for co-investment in priority projects identified by peak organisations (e.g. Kimberley Regional Group of Councils); such as upgrading the Tanami Road, upgrading single-lane bridges on Great Northern Highway, Kununurra Airport expansion, Cable Beach Foreshore Redevelopment). • Contributed to planning investigations for the Regional University Centre proposal. • Broad stakeholder distribution of the <i>Business in the Kimberley</i> report.
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measures	
1. Number of organisations or potential investors engaged and/or assisted with, and investment opportunities created.	<ul style="list-style-type: none"> • An example of private sector organisations that RDA Kimberley supported through advocacy, regional information, and advice on Australian Government programs in 2020-21 include (but not limited to): <ul style="list-style-type: none"> ▪ Kimberley Mineral Sands – Thunderbird Project ▪ Seafarms – Project Sea Dragon ▪ Kimberley Agricultural Investment – Cotton Gin ▪ Boab Metals – Sorby Hills Project • See also Outcome Theme 5 for Impact and Performance Measures resulting from actions taken in this Outcome.

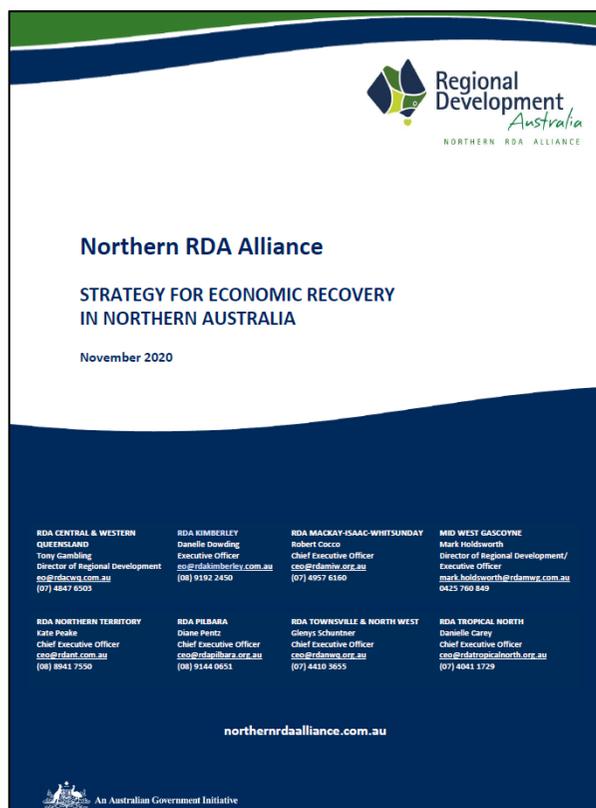
OUTCOME THEME 2	Increased trade and job creation.
OUTPUT ii.	Connect the Kimberley with industry sectors, international trade partners, financial markets, regional entrepreneurs, and business leaders to attract investors to explore new opportunities to grow local jobs in the Kimberley.
What did we do?	<ul style="list-style-type: none"> Partnered with Agristart and South West Angels Investors to deliver the free 'Broome Funding Reboot' and 'Kimberley Connect' workshop and networking event for entrepreneurs and potential investors in Broome in September 2020. Facilitated the development of the Kimberley Hospitality Jobs Connect Course with Tourism WA and South/North Regional TAFEs. Delivered online and in-person free workshops for the Kimberley Way Customer Service Training in partnership with Kimberley Small Business Support (KSBS). The in-person training was delivered in Broome, Derby and Fitzroy Crossing in October 2020. Financially supported the Cooperative Research Centre for Northern Australia (CRCNA) and Northern WA / NT Drought Resilience Adoption and Innovation Hub.
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measures	
1. Number of organisations assisted directly or indirectly including the number of potential and/or actual jobs created.	<p>Example: Funding was secured through Tourism WA to deliver a pilot Kimberley Hospitality Jobs Connect Course. The five-day free course was delivered in Kununurra in May 2021. Significant support was also provided by East Kimberley Job Pathways. Outcomes include:</p> <ul style="list-style-type: none"> 21 of the 30 originally registered trainees completed the program (predominately Indigenous participants). 4 – 5 participants were expected to be working at the 2021 Kimberly Moon Experience Event. 10 participants gained employment. 6 participants still employed as of September 2021. Tourism WA used this as a pilot project and secured further State Government funding to deliver five future courses, including two in Broome in October and November 2021. These will focus on ATAR and non-ATAR students.

<p>2. Number of organisations, entrepreneurs and emerging business leaders connected with business support, investment, and growth programs.</p>	<p>Example: 15 organisations attended the ‘Broome Funding Reboot’ workshop and ‘Kimberley Connect’ networking event. Several start-up / entrepreneur organisations maintained an ongoing relationship with Agristart to assist with funding programs, accessing Government support programs (e.g. Accelerating Commercialisation, and start-up mentoring). Waste Not Food Recycling’s Black Soldier Fly project is an example of a Broome-based start-up business that has connected with Agristart through the workshop. The founder of this business, Lauren Bell, was also announced as a WA finalist for the 2020 AgriFutures Rural Women’s Award.</p>
<p>3. Number of organisations connected with export opportunities or export readiness support.</p>	<p>Example: RDA Kimberley is a financial member and participant in CRCNA. Funding has been secured for the CRCNA ‘Pioneering Tropical Rock Lobster raft grow-out for Northern Australia’ project in partnership with Maxima and Ornatas. There are jobs and economic multipliers associated with the research project and if moved to commercialisation, the initiative will significantly contribute to economic diversification, jobs, training, and export capabilities in the region.</p>



OUTCOME THEME 3	Cooperate effort with all levels of government, industry, community, and other regional stakeholders leads to improved economic development outcomes.
OUTPUT iii.	Develop and maintain positive, collaborative, working relationships and partnerships with all levels of government, industry, community, and other regional stakeholders which address identified gaps or needs in economic development activity.
What did we do?	<ul style="list-style-type: none"> • Maintained a strong relationship with the Chambers of Commerce and Industry in the Kimberley for regional intelligence, advocacy support, and project input. • Active participation in NRDA to collaborate on economic opportunities, policy, and advocacy in Northern Australia. • Supported the Kimberley's four Local Governments to exchange information, provide input to strategic documents, and assist with grant funding opportunities. • Communication with Kimberley based Aboriginal Corporations with regional intelligence sharing and advocacy assistance. • Participated in regional-level cross government meetings and information sharing including Kimberley Regional Group, Kimberley Heads of Department, and Broome Housing Crisis Roundtable. • Provided RDA Kimberley Sponsorship support to Kimberley regional and economic development initiatives. • Attended national and regional events as an advocate for the Kimberley (e.g. WA RDA Forum).
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measure	
1. <i>Number and nature of collaborative working groups / projects / partnerships with governments and regional stakeholders and economic development outcomes resulting from this.</i>	<p>Examples of on-ground results of the above collaboration include (but not limited to):</p> <ul style="list-style-type: none"> • Inputted to planning for the Kimberley Economic Forum which rotates each year between Broome, Derby and Kununurra. The 2020 event was postponed due to COVID-19. The planning commenced in 2020-21 with the East Kimberley Chamber of Commerce and Industry to host the August 2021 event in Kununurra. The Kimberley Economic Forum attracts sponsorship from industry and government partners and delivers a program of national and regional speakers on economic development case studies and strategic opportunities.

- NRDA worked collaboratively to produce the *Strategy for Economic Recovery in Northern Australia* (November 2020) and *Response to the 5 Point Plan for Growing Northern Australia*.
- Provided input to the development of the *3-Year Broome COVID-19 Recovery Plan* in partnership with the Shire of Broome, Nyamba Buru Yawuru, Broome Chamber of Commerce and Industry, Cruise Broome, and KDC.
- Provision of COVID-19 funding support for Visitor Centres and Chambers of Commerce and Industry in the Kimberley in partnership with the KDC. Each organisation received \$20,000, which contributed to these organisations continuing their valuable services during a challenging time. It also encouraged intra-regional collaboration between these peak bodies.



OUTCOME THEME 4	Achieve Government program objectives.
OUTPUT iv.	Assist in the delivery of Commonwealth programs including public and private sector decentralisation.
What did we do?	<ul style="list-style-type: none"> • Provided support and advocacy to progress the <i>'Our North, Our Future: White Paper on Developing Northern Australia'</i> through collaboration with: <ul style="list-style-type: none"> ▪ Office of Northern Australia ▪ Northern Australia Infrastructure Facility (NAIF) ▪ NRDA ▪ CRCNA • Circulated Australian Government policy and program information to Kimberley stakeholders and connected regional organisations with relevant Australian Government Department representatives for direct advice and support. • Commenced planning for the development of RDA Kimberley's Strategic Regional Plan as per the RDA Charter and Funding Agreement with DITRDC. • Assisted visiting Australian Government Department representatives to achieve their program objectives and public consultation requirements (e.g. Infrastructure Australia's Regional Strengths and Infrastructure Gaps project and Department of the Prime Minister and Cabinet and Digital Transformation Agency's establishment of the National Recovery and Resilience Agency).
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measures	
1. Evidence of identification of decentralisation opportunities and facilitation undertaken to deliver these.	<p>Opportunity for the Australian Government to decentralise and maintain service delivery in the Kimberly remains strong based on the disappointing decisions to remove Kimberley-based positions in 2020-21. RDA Kimberley has offered to play a stronger role for the relevant agencies based on the loss of the following positions:</p> <ul style="list-style-type: none"> • Office of Northern Australia (now Perth and Darwin based) • NAIF (now Darwin based) • AusIndustry (now Perth based) • Entrepreneurs Program Facilitator (not replaced) • CRCNA WA Manager (not replaced)

2. Number and description of initiatives to assist in the delivery of Commonwealth programs.

Example: Facilitated regional stakeholder input and public consultation attendance for Infrastructure Australia's Regional Strengths and Infrastructure Gaps project which included the following Broome workshops in June 2021 –

- 10 Kimberley participants in the First Nations session (online and virtual attendance from across the region)
- Over 20 Kimberley participants in the general stakeholder session (online and virtual attendance from across the region)

See also Outcome Theme 5 for Impact and Performance Measures resulting from actions taken in this Outcome.



OUTCOME THEME 5	Maximise access to Government programs and grants.
OUTPUT v.	Promote and disseminate information on Commonwealth policies and grant programs and support community stakeholders in the Kimberley to develop project proposals to access funding.
What did we do?	<ul style="list-style-type: none"> • Launched access to RDA Kimberley's free online Grant Application Master Class to Kimberley organisations. • Supported and facilitated strong applications for Kimberley projects for grant and investment programs. • Assisted business, community, and local government groups access Australian Government programs, grants, and advice particularly through AusIndustry; Office of Northern Australia; Department of Foreign Affairs and Trade; Department of Home Affairs. Examples of regional business and community groups assisted in 2020-21 include Lakeside Minerals; Goolarri Media Enterprises; and Kimberley Aboriginal Law and Culture Centre. • Contributed to investigations for a Designated Area Migration Agreement (DAMA) for the East Kimberley. • Facilitated regional information, including contact information for Kimberley based food and beverage businesses, to the organisers of Showcase WA (the postponed event was originally scheduled for August 2020 in Canberra). • Provided fortnightly grants information and Quarterly Economic Update to stakeholders. • Undertook major updates to RDA Kimberley website to increase access of Government programs and grant information for stakeholders.
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measures	
1. Number of enquiries received / generated and proposals assisted with.	<p>Example: RDA Kimberley reviewed and/or assisted proponents for the following BBRF Round 5 submissions in 2020-21:</p> <ul style="list-style-type: none"> • Wunan Foundation – Lakeside Eco Tourism (infrastructure) • Wunan Foundation – East Kimberley Business Hub (community) • Tourism WA Lombadina Aboriginal Corporation – Camping with Custodians (infrastructure) • Kimberley Stolen Generation Aboriginal Corporation – Stompen Ground Festival (community) • Shire of Broome – Cable Beach Redevelopment Project (infrastructure) • Shire of Wyndham East Kimberley – East Kimberley Airport Runway Extension (infrastructure) • Shire of Derby West Kimberley – Sculptures on the Marsh (infrastructure) • Broome Chamber of Commerce and Industry – Fitzroy Crossing Business Network Economic Plan (community)

<p>2. Number and value of successful proposals.</p>	<p>Examples of Australian Government funded projects securing funding in the Kimberley include (but not limited to):</p> <ul style="list-style-type: none"> • Co-funding secured through the Regional Connectivity Program for Halls Creek to transition to nbn’s Fibre to the Premise (\$5,517,998 project value). • Regional and Remote Communities Reliability Funding secured for microgrid projects in the following Aboriginal communities (portion of \$1.4 million total project funding): <ul style="list-style-type: none"> ▪ Yiyili ▪ Wangkatjungka ▪ Bawoorooga ▪ Yawuru-Broome ▪ Mowanjum • Priority infrastructure projects RDA Kimberley supported through advocacy, regional information, and advice on Australian Government programs in 2020-21: <ul style="list-style-type: none"> ▪ Tanami Road upgrade (PART-FUNDED through State and Federal Government) ▪ Kununurra Airport Upgrade (\$7.6 million FUNDED through BBRF Round 5) ▪ Cable Beach Redevelopment Project (\$6 million FUNDED through BBRF Round 5) ▪ Nyamba Buru Yawuru Health Hub (\$7.5 million PART-FUNDED through WA State Government)
<p>3. Number of organisations assisted to connect with government programs.</p>	<p>Examples include (but not limited to):</p> <ul style="list-style-type: none"> • RDA Kimberley’s free online Grant Writing Workshops went live in 2020-21 and had focused promotion via Chambers of Commerce and Industry, KSBS and RDA Kimberley networks. Uptake has been excellent with over 120 people completing the training since the launch. • RDA Kimberley facilitated two presentations from Department of Home Affairs in Kununurra in April 2021 to provide information on the Australian Government’s Visa Options for Employing Workers. This included information on the opportunity to develop a DAMA for the East Kimberley. The East Kimberley is now leading the DAMA investigations.

OUTCOME THEME 6	Advice supports development outcomes.
OUTPUT vi.	<ul style="list-style-type: none"> • Provide evidence-based advice to the Commonwealth on critical regional development issues; and • Provide information on regional activities and competitive advantages to all levels of government, industry, business, and community sectors.
What did we do?	<ul style="list-style-type: none"> • Participated in Regional Intelligence Teleconferences with Assistant Minister for Regional Development. • Provided evidence-based updates on issues and activities to the Assistant Minister for Regional Development and DITRDC. • Provided submissions to policy impacting the Kimberley region. • Encouraged and hosted regional visits by Members of Parliament to raise awareness of the Kimberley's economic development opportunities and challenges. • Attended the WA RDA Forum in November 2020 in Perth to discuss the new RDA Charter, BBRF guidelines and RDA input, and development of Strategic Regional Plans.
Did it have an impact?	Please see Performance Measures for examples of regional impact.
Priority Performance Measures	
1. <i>Number of reports or submissions to the Commonwealth about critical regional development issues.</i>	<p>Examples of RDA Kimberley submissions in 2020-21 include (but not limited to):</p> <ul style="list-style-type: none"> • Department of Water and Environmental Regulation – <i>Managing water in the Fitzroy River Catchment: Discussion paper for stakeholder consultation</i> paper. • Infrastructure Australia – Regional Strengths and Infrastructure Gaps project. • Hon Andrew Gee MP, Minister for Decentralisation and Regional Education – Regional Decentralisation and Migration project. • Participated in the virtual public hearing for the <i>Joint Standing Committee on the Effectiveness of the Northern Australia</i> in February 2020. • Participated in the telecommunications advocacy project led by RDA Grampian to investigate mobile phone domestic roaming.

2. Effectiveness of communication of regional activities and competitive advantages to regional stakeholders.

Examples of priority issues raised with relevant Ministers and/or Department Executives in 2020-21 include (but not limited to):

- Housing shortage/affordability across the Kimberley – indirectly contributed to participating in local Roundtable meetings and allocation in the 2021-22 State Government Budget. Effort to address across the region is ongoing.
- Workforce shortages across the Kimberley – indirectly contributed to Australian Government support for the East Kimberley to proceed with DAMA investigations. Effort to address this across the region is ongoing.
- Anti-social and community safety incidents occurring in schools in Broome – indirectly contributed to investment in off-campus education facilities for disruptive students and an "elder-in-residence" position. Effort to address this across the region is ongoing.
- Ongoing impact of COVID-19 measures on Kimberley tourism operators – directly led to the online Northern Tourism Forum with Senator the Hon Simon Birmingham, Minister for Finance and Hon Keith Pitt MP, Minister for Northern Australia.



Annual Audit of Accounts

Other Income: RDA Kimberley received income from from non-Department sources in 2020-21 consisting of:

- Sub-leased rent;
- Paid Parental Leave payments for staff;
- Contribution from Kimberley Local Governments to the id.Economy Platform hosted by RDA Kimberley;
- Telstra reimbursement for overcharged services; and
- Reimbursement from the Department for professional 'Director' coaching for Board Member J. Lynch.

RDA Name	RDA KIMBERLEY
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Funding Sources and Budget												
GST Exclusive Amounts	Commonwealth Funding (incl. All \$ in FA & Schedules)		Commonwealth 3rd Party Projects		State/Territory Operational		State/Territory Projects		Other		Total	
	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021
Income												
Surplus Funding carried forward from previous period (See note 1 below)	\$0	\$0									\$0	\$0
Funding for this Period	\$370,747	\$370,747								\$86,112	\$370,747	\$456,859
Project Funding (Strategic Regional Plan)	\$0	\$10,000									\$0	\$10,000
Interest on Commonwealth funds											\$0	\$0
Total Income (A)	\$370,747	\$380,747	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$86,112	\$370,747	\$466,859

Note 1: the Management of Funding clause of the Funding Agreement requires that an RDA Committee must write to the Department if more than 20% of the total Budget remains unspent at the end of the Financial Year and the RDA Committee wishes to treat that unspent amount as Funding for the following year. This refers to Funding to support Your Committee to perform the Outputs and achieve the Outcomes as opposed to Project Funding. Please identify below the estimated Unexpended Funding from previous years as a percentage of your previous year's Funding. The actual carry-forward is to be confirmed in your Annual Audited Accounts. The RDA Better Practice Guide provides advice on the process for approval of carry-forwards greater than 20%.

% Funding Carried Forward

0%

Please refer to the RDA Better Practice Guide for advice on the process for approval of any carry-forward greater than 20% of your previous year's Funding (excluding Project Funding).

GST Exclusive Amounts	Commonwealth Funding (incl. All \$ in FA & Schedules)		Commonwealth 3rd Party Contracts		State/Territory Operational		State/Territory Projects		Other		Total		
	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	Budget 1 July 2020 - 30 June 2021	Actual to 1 July 2020 - 30 June 2021	
Expenditure Major Budget Items													
Staff Salaries	\$164,250	\$175,962								\$0	\$7,927	\$164,250	\$183,889
Employee Entitlements	\$0	\$0								\$0	\$0	\$0	\$0
Other Staff Expenses	\$9,258	\$8,153								\$0	\$3,629	\$9,258	\$11,782
Office Lease & Outgoings	\$66,635	\$66,556								\$0	\$25,026	\$66,635	\$91,582
Vehicle Costs	\$15,131	\$13,115								\$0	\$0	\$15,131	\$13,115
Operational	\$56,109	\$46,344								\$0	\$1,178	\$56,109	\$47,522
Financial, Legal & Professional	\$20,364	\$21,554								\$0	\$0	\$20,364	\$21,554
Marketing	\$3,000	\$4,429								\$0	\$5,000	\$3,000	\$9,429
Asset Acquisition	\$0	\$0								\$0	\$0	\$0	\$0
Committee costs	\$1,200	\$1,776								\$0	\$8,472	\$1,200	\$10,248
Strategic Regional Plan	\$0	\$0								\$0	\$0	\$0	\$0
Travel Costs	\$34,800	\$32,858								\$0	\$1,107	\$34,800	\$33,965
Total Expenditure (B)	\$370,747	\$370,747	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52,339	\$370,747	\$423,086
SURPLUS (A-B)	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$33,773	\$0	\$43,773

<p>Certification: Annual Budget / Annual Audited Accounts (indicate which) Certified as Correct by:</p> <p>Name of authorised person: <u>Elsia Archer, RDA Kimberley Chair</u></p> <p>Signature: </p> <p>Date: <u>20 October 2021</u></p>	<p>Independent Auditor's Statement to accompany the Annual Audited Accounts: I certify that the statement of receipts and expenditure are fair and true, and that Funding and Other Contributions (if any) were held and expended by the RDA Committee in accordance with the Funding Agreement</p> <p>Name of Auditor: <u>Vic Letizia</u></p> <p>Auditor's Company: <u>Letizia Palmer Chartered Accountants</u></p> <p>Signature: </p> <p>Date: <u>13/10/2021</u></p>
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Authorisation

The RDA Kimberley Annual Report 2020-21 is authorised by:

	
Janine Hatch DIRECTOR	Elsie Archer CHAIR
Date: 19 October 2021	Date: 20 October 2021



RDA Kimberley
4/20 Hamersley Street
(PO Box 653)
BROOME WA 6725

P: 0460 295 151
E: admin@rdakimberley.com.au
W: <https://www.rdakimberley.com.au/>
F: @rdakimberley

